

	<p align="center">Health and Well-Being Board</p> <p align="center">18th September 2014</p>
Title	Barnet CCG – Our Transformation Strategy 2014 – 2019 (Draft)
Report of	Chair of Barnet Clinical Commissioning Group
Wards	All
Date added to Forward Plan	June 2014
Status	Public
Enclosures	Appendix 1_DraftBCCGTransformationStrategysept2014
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Summary

This paper updates the Health and Well-Being Board of Barnet CCG's proposed Transformation Strategy 2014 – 2019.

It is our proposed overarching document that encompasses our recent national planning submission, which sets out the ambitions of how we will transform and deliver health care services, whilst addressing our financial deficit over the next 5 years.

Recommendations

- 1. That the Committee signs up to the proposed strategy.**
- 2. That the Health & Well Being Board considers whether they would value an annual Progress Report when the strategy is implemented.**

1. WHY THIS REPORT IS NEEDED

- 1.1 The purpose of this report is to update the Board on the progress to date in developing Barnet CCG Transformation Strategy & Delivery Plan 2014 – 2019.
- 1.2 NHS Planning Guidance – Everyone Counts: Planning for patients 2014/15 to 2018/19, sets out how Clinical Commissioning Groups must demonstrate the steps they will undergo to meet the overall vision of NHS England’s – High quality care for all, now and for future generations; for its local population.
- 1.2 Since the inception of Barnet Clinical Commissioning Group in 2013, as the new commissioning organisation that is accountable for purchasing Health Care Services for Barnet People, our strategy is our commitment in how we will prioritise and transform our Health Services to meet our obligations under the NHS Constitution of the Health and Social Care Act for Barnet Community.

2. REASONS FOR RECOMMENDATIONS

- 2.1 The strategy has been developed in response to:
 - NHS planning guidance, Everyone Counts: Planning for Patients 2014/15 to 2018/19;
 - Barnet Joint Strategic Needs Assessment
 - Keeping well, Keeping independent: A Health & Well Being Strategy for Barnet

3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

- 3.1 N/A – this is Barnet CCGs first strategy since its inception as an organisation.

4. POST DECISION IMPLEMENTATION

- 4.1 Barnet CCG will implement and drive forward the strategic goals identified within the Transformation Strategy and report progress against strategy on an annual basis to its Governing Body & Health and Well Being Board.

5. IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

- 5.1.1 The fourth objective in Barnet Council’s corporate plan is ‘To sustain a strong partnership with the local NHS, so that families and individuals can maintain and improve their physical and mental health’. In a bold move to strengthen

partnership working, Barnet CCG and London Borough of Barnet have launched our 'Barnet Call to Action' which provides for:

- much greater integration of health and social care
- exploring working models for sharing risks and resources
- considering organisational synergies for commissioning support

5.1.2 The Health & Well-Being Board has been involved in a major element of this strategic planning process through its Better Care Funding Submissions. This relates to increased integration of adult health and social care services.

5.1.3 Barnet CCG's 2 and 5 year plans are both written within the framework of the Health & Well-Being Strategy. As plans develop, the CCG will seek to work with London Borough of Barnet to identify other synergies and opportunities for joint commissioning and joint working.

5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

5.2.1 It is well documented, post authorisation, Barnet CCG inherited an underlying deficit of £37.1million, which the recovery plan has been shared in previous Health & Well Being Boards including progress to date.

5.2.2 To strengthen Barnet CCG's Recovery plan, the Transformation Strategy is the platform that will ensure when we transform services, this will be done safely to ensure the changes do not compromise patient safety and does not place further pressure on our financial deficit but instead, it will drive forward how we will address and reduce our financial deficit.

5.2.3 Barnet CCG will performance manage the progress of Enabler 4 – Spend public money wisely; Transformation Strategy at the Finance & Performance Committee, this will be the platform where the Executive Leads of the CCG will monitor the effectiveness of the changes to commissioned services that should support reducing the financial deficit.

5.3 Legal and Constitutional References

5.3.1 Barnet CCG Transformation Strategy is our commitment to Barnet Community, key statutory partners and stakeholders. As commissioning organisation, this is how we will discharge our statutory duties of the NHS Constitution of the Health & Social Care Act

5.3.2 Under the revisions of the Health and Social Care Act, Local Authorities will be meeting its statutory obligations of the Act in taking the necessary steps in improving the health of their local population

5.4 Risk Management

5.4.1 The Health & Well Being Board is referred to the CCG Board Assurance Framework (BAF) and Risk Register which are included in the CCGs public board meeting available on the CCG website.

5.4.2 The relevant BAF entries are 1a, 3h, 3k and 4b. Within the risk register, it is identified in number 3.2.1 which is specifically on the Better Care Fund.

5.5 Equalities and Diversity

5.5.1 Barnet CCG is committed in realising that the Transformation Strategy ensures that all of our Health Services is offered and accessible to all of Barnet's People by;

- Aligning it's objectives with the local priorities and our legal duties;
- The Equality objectives helps the CCG to improve our equality performance as a local commissioning organisation;
- When required, a comprehensive Equality Impact Assessment will be undertaken; and
- We will work with partners and providers in addressing equalities and Human rights.

5.6 Consultation and Engagement

5.6.1 At the June 2014 Health and Well Being Board, Barnet CCG shared the vision outline of the proposed strategy.

5.6.2 Throughout the past year, events have been held that involve service users in the development of these plans.

5.6.3 Barnet CCG Governing Body has consulted on the proposed Strategy with the newly formed Public and Patient Reference Group.

5.6.4 This is a permanent forum made up of individuals and organisations, which will provide a two-way communication channel between patients, the public of Barnet, and Barnet Clinical Commissioning Group.

6. BACKGROUND PAPERS

6.1 Barnet CCG Governing Body Board, 28th August 2014. The Governing Body discussed the draft Transformation Strategy and Delivery Plan and agreed the refreshed version will be represented back at Governing Body in October 2014.

6.2 Health and Well Being Board, 12th June 2014. The Board approved the High level strategy and 2014 – 16 Strategic Priorities